CLACKAMAS COMMUNITY COLLEGE FOUNDATION

(A Not-for-Profit Organization)

FINANCIAL STATEMENTS

Year Ended December 31, 2020

KENNETH KUHNS & CO.

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TABLE OF CONTENTS

	Page
Independent Auditor's Report	1 to 2
Financial Statements: Statement of Financial Position	3
Statement of Activities	4
Statement of Functional Expenses	5
Statement of Cash Flows	6
Notes to Financial Statements	7 to 15

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INDEPENDENT AUDITOR'S REPORT

April 16, 2021

Executive Committee Clackamas Community College Foundation Oregon City, Oregon

We have audited the accompanying financial statements of Clackamas Community College Foundation (a not-for-profit organization), which comprise the statement of financial position as of December 31, 2020, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

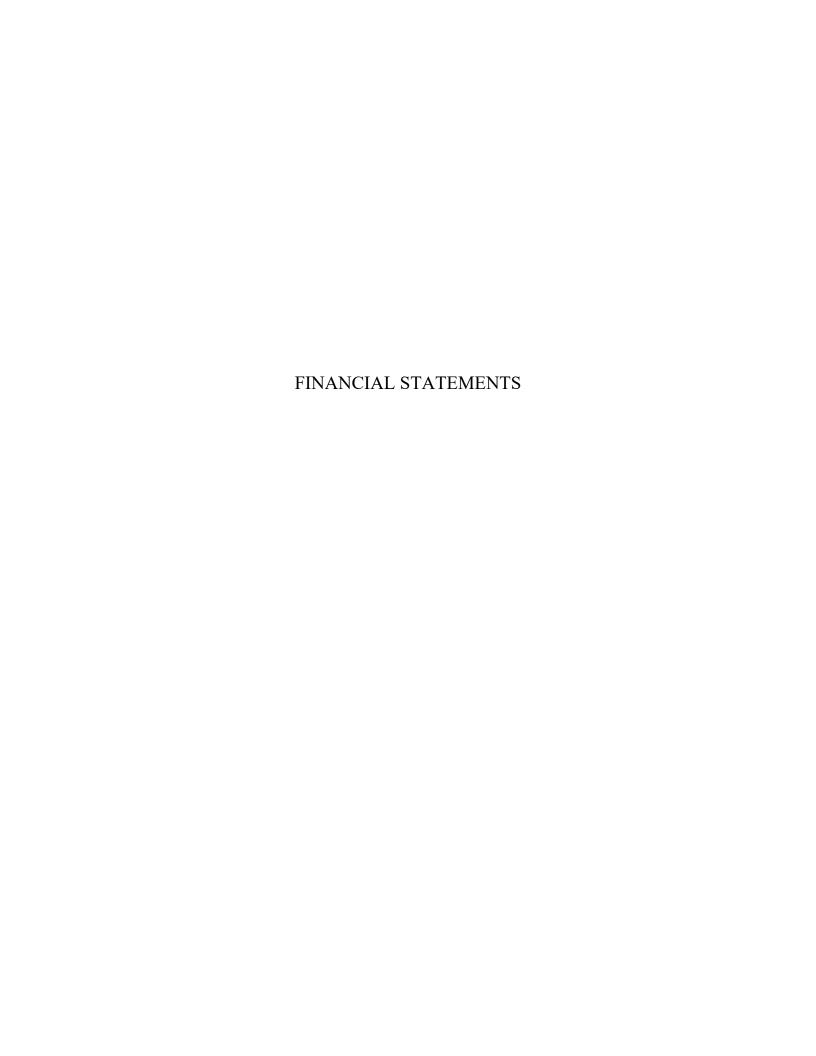
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Clackamas Community College Foundation as of December 31, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Kenneth Kulns & Co

Kenneth Kuhns & Co.



CLACKAMAS COMMUNITY COLLEGE FOUNDATION STATEMENT OF FINANCIAL POSITION December 31, 2020

Assets

Cash and cash equivalents Unconditional promises to give Prepaid expenses Investments Historical letter	\$	376,551 18,993 14,023 22,861,585 11,250
Total assets	\$	23,282,402
<u>Liabilities and Net Assets</u>		
Liabilities:		
Accounts payable	\$	51,902
Deferred revenue		55,534
Total liabilities	_	107,436
Net assets:		
Without donor restrictions		2,416,886
With donor restrictions		20,758,080
Total net assets	_	23,174,966
Total liabilities and net assets	\$	23,282,402

CLACKAMAS COMMUNITY COLLEGE FOUNDATION STATEMENT OF ACTIVITIES Year Ended December 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues and other support:			
Contributions	\$ 510,568	\$ 1,846,646	\$ 2,357,214
Donated services	596,727	-	596,727
Donated materials	18,300	-	18,300
Realized investment earnings	83,218	247,853	331,071
Net unrealized gains on investments	409,861	1,310,241	1,720,102
Other income	-	13,707	13,707
Net assets released from restrictions for			
scholarships and program activities	866,926	(866,926)	-
Net assets released from restrictions for			
general administration	159,112	(159,112)	-
Reclassifications	(136,596)	136,596	
Total revenues and other support	2,508,116	2,529,005	5,037,121
Expenses:			
Program services:			
Scholarships and grants	703,811	-	703,811
Programs and instruction support	163,115	-	163,115
Materials donated to the College	18,300		18,300
Total program services	885,226		885,226
Supporting services:			
General administration	241,546	-	241,546
Donated services	596,727		596,727
Total supporting services	838,273		838,273
Total expenses	1,723,499		1,723,499
Change in net assets	784,617	2,529,005	3,313,622
Net assets, January 1, 2020	1,632,269	18,229,075	19,861,344
Net assets, December 31, 2020	\$ 2,416,886	\$ 20,758,080	\$ 23,174,966

CLACKAMAS COMMUNITY COLLEGE FOUNDATION STATEMENT OF FUNCTIONAL EXPENSES Year Ended December 31, 2020

	Program Services	•	porting ervices	 Totals
Scholarships and grants	\$ 703,811	\$	-	\$ 703,811
FFX funds for excellence	156,228		-	156,228
Minigrants	6,887		-	6,887
Materials donated to College	18,300		-	18,300
Salaries and wages	· <u>-</u>		519,015	519,015
Taxes and benefits	_		229,435	229,435
Staff development	-		198	198
Software	-		18,881	18,881
Supplies	-		29,982	29,982
Copying, printing and publications	-		4,467	4,467
Postage	_		656	656
Contracted services	_		13,287	13,287
Insurance	-		9,968	9,968
Travel	-		614	614
Fees and dues	-		5,650	5,650
Marketing	 		6,120	 6,120
Totals	\$ 885,226	\$	838,273	\$ 1,723,499

The accompanying notes are an integral part of this statement.

CLACKAMAS COMMUNITY COLLEGE FOUNDATION STATEMENT OF CASH FLOWS Year Ended December 31, 2020

Cash flows from operating activities:	
Change in net assets	\$ 3,313,622
Adjustments to reconcile change in net assets to	
net cash provided by operating activities:	
Donated services revenues	(596,727)
Donated services expenses	596,727
Donated materials revenues	(18,300)
Donated materials expenses	18,300
Net unrealized gains on investments	(1,720,102)
Contributions restricted for long-term purposes	(430,297)
Decrease in unconditional promises to give	16,460
Increase in prepaid expenses	(8,003)
Decrease in accounts payable	(20,405)
Increase in deferred revenue	32,754
Total adjustments	(2,129,593)
Net cash provided by operating activities	1,184,029
Cash flows from investing activities:	
Purchases of investments	(1,571,192)
Sales of investments	74,763
Net cash used in investing activities	(1,496,429)
Cash flows from financing activities:	
Contributions restricted for long-term purposes	430,297
Net increase in cash and cash equivalents	117,897
Cash and cash equivalents, January 1, 2020	258,654
Cash and cash equivalents, December 31, 2020	\$ 376,551

The accompanying notes are an integral part of this statement.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Clackamas Community College Foundation (the Foundation) is a not-for-profit corporation which was organized with the mission of "friendraising and fundraising" for Clackamas Community College (the College). The Foundation raises and donates funds to assist the College in various program and facilities construction activities. The chief revenue sources for the Foundation are donor contributions and fundraising activities.

Basis of Accounting

The financial statements have been prepared on the accrual basis of accounting.

Basis of Financial Statement Presentation

The financial statement presentation follows the requirements of the Financial Accounting Standards Board (FASB) in FASB Accounting Standards Codification (ASC) 958, *Not-for-Profit Entities*. Under FASB ASC 958, the Foundation is required to report information regarding its financial position and activities according to the following net assets classifications:

<u>Net assets without donor restrictions</u> - Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization.

<u>Net assets with donor restrictions</u> - Net assets subject to stipulations imposed by donors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Foundation or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities.

Policy for Endowed Funds

The accounting procedure for endowed funds conforms to the Foundation's policy for endowed funds. Endowment gifts (corpus) are recorded as donor-restricted funds to be maintained in perpetuity and investment earnings are recorded as funds which are temporarily restricted.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Contd)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Investment Policy/Endowment Spending Policy

The Foundation has an "Investment Policy" for managing its investments and establishing its endowment spending policy.

Underlying the Foundation's investment objectives for endowment funds is its desire to maintain the purchasing power of endowment income and the protection of the real value of endowment principal in perpetuity. The goal is to provide a stable source of perpetual financial support.

The investment objective for non-endowed/operating funds is to minimize risk of loss so that current operating resources are not subject to significant declines. The funds will be invested in the short-term investment portfolio that has preservation of capital and liquidity as the primary investment objectives.

The "Investment Policy" is intended to assist the Foundation in meeting its fiduciary obligations by effectively constructing, supervising, and evaluating the investment program established for the Foundation by:

- 1. Developing and managing the asset allocation(s) of the Foundation's assets;
- 2. Measuring and assessing the Foundation's investment portfolio performance; and
- 3. Matching liquidity needs of the Foundation with investment selections across the entire portfolio.

The Foundation follows an endowment spending policy that allows for up to seven percent (7.0%) based on the average of total assets over the prior three years, valued as of December 31, each year. On an annual basis, the Foundation's Board of Directors determines the percentage limit to be made available for expenditures to be used for the purpose specified by the endowments, as well as for any non-investment related administrative costs.

For the year beginning July 1, 2020, the Board approved a spending limit of 3.5% for scholarships, 1.0% for administrative costs, and 1.0% for a reserve (holdback) for scholarships in future years. For the year beginning July 1, 2019, the Board approved a spending limit of 6.0% for scholarships and 1.0% for administrative costs.

Year Ended December 31, 2020

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Contd)

Investment Policy/Endowment Spending Policy (Contd)

Oregon Revised Statutes 128.305 to 128.336 cited as the Uniform Prudent Management of Institutional Funds Act establishes requirements for the management and expenditure of endowment funds. The Foundation's investment policy and spending policy related to its endowments is stated in its "Investment Policy."

Cash and Cash Equivalents

Cash and cash equivalents consist of cash in a financial institution and cash on hand.

Investments

Investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the statement of financial position. Realized and unrealized gains and losses are reflected in the statement of activities. Investment income and gains restricted by a donor are reported as increases in donor-restricted net assets until the restrictions are met (either by the passage of time or by use).

Contributions

Contributions received are recorded as unrestricted or donor-restricted support depending on the existence and/or nature of any donor restrictions. Promises to give which are, in substance, unconditional are recorded as unrestricted or donor-restricted support at the time the promise is made.

All donor-restricted support is reported as an increase in donor-restricted net assets. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished) restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Donated Services

The Foundation receives donated services from the College in the form of management and administrative personnel support. Revenues and expenses for these services are reflected in the statement of activities based on compensation and fringe benefits paid to College personnel. The College also provides facilities for the operation and administration of the Foundation's activities. The estimated fair value for the use of these facilities is not reflected in the financial statements.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Contd)

Donated Materials

The Foundation receives donated materials which are then donated to the College for use in the College's instructional programs. These donations are recorded at their estimated fair value, and are reflected as revenues and expenses in the statement of activities.

Deferred Revenue

Revenue that has been raised for future events is deferred and recognized in the period to which it relates.

Derivative Instruments

The Foundation, in consultation with its investment advisor, seeks an optimum mix of investments to produce flexibility and diversification in its portfolio. To that end, the Foundation includes hedge funds in its balanced portfolio with the goal of reducing portfolio risk and volatility and increasing portfolio returns.

The Foundation has investments in hedge funds which use derivative instruments including futures contracts, options contracts, interest rate swaps, credit default swaps, and forward foreign currency contracts. While these derivatives are generally used as economic hedges as part of the investment company's investment objectives, the derivatives may increase, decrease or change the level or types of exposure to certain risk factors like credit risk, interest rate risk and foreign currency risk. Because investment companies value their derivatives at fair value and recognize changes in fair value through the statement of operations, they do not qualify for hedge accounting under ASC topic 815.

Functional Allocation of Expenses

The costs of providing various programs and activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Income Taxes

The Foundation is a not-for-profit organization that is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code, and is exempt from Oregon excise taxes under applicable state law. The Foundation's tax returns for years prior to 2017 are generally no longer subject to examination by taxing authorities.

Year Ended December 31, 2020

2. AVAILABILITY AND LIQUIDITY

Financial assets at December 31, 2020 available to meet general expenditures, that is, without donor restrictions limiting their use, within one year of the statement of financial position date, are comprised of the following:

Financial assets at year end:	
Cash and cash equivalents	\$ 376,551
Unconditional promises to give	18,993
Investments	22,861,585
Total financial assets	23,257,129
Less donor-restricted amounts not available	
for general expenditures within one year:	
Endowment funds restricted in perpetuity	13,449,603
Endowment accounts restricted for scholarships,	
program activities and capital projects net of	
\$151,967 available for administrative costs	4,208,227
Non-endowment accounts restricted for scholarships,	
program activities and capital projects	2,948,283
Total donor-restricted amounts	20,606,113
Financial assets available to meet general expenditures	
over the next year	\$2,651,016

Endowment funds consist of donor-restricted endowments. Donor-restricted endowment funds received are restricted in perpetuity and are not available for general expenditures. Investment earnings from donor-restricted endowments are restricted for specific purposes, primarily scholarships and program activities.

The Foundation follows an endowment spending policy that allows for up to seven percent (7.0%) based on the average of total assets over the prior three years, valued as of December 31, each year. On an annual basis, the Foundation's Board of Directors determines the percentage limit to be made available for expenditures to be used for the purpose specified by the endowments, as well as for any non-investment related administrative costs. The Foundation used 3.5% for scholarships and 1.0% for administrative costs plus a 1.0% holdback for the year beginning July 1, 2020. The Foundation used 6.0% for scholarships and 1.0% for administrative costs for the year beginning July 1, 2019.

As part of its liquidity management plan, the Foundation invests cash in excess of daily requirements in readily available money market funds.

Year Ended December 31, 2020

3. CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of the following at December 31, 2020:

Cash on hand	\$ 450
Deposits with financial institution	376,101
•	
Total cash and cash equivalents	\$ 376,551

The Foundation maintains a checking account and a money market account at a financial institution insured by the National Credit Union Share Insurance Fund (NCUSIF). Amounts on deposit sometimes exceed NCUSIF coverage. At December 31, 2020, the amount shown on deposit by the financial institution was \$499,564 which exceeds NCUSIF coverage by \$249,564.

4. UNCONDITIONAL PROMISES TO GIVE

Unconditional promises to give consist of the following at December 31, 2020:

Due within one year	\$ 14,750
Due within two years	4,500
Due within three years	1,000_
Total unconditional promises to give	20,250
Less discount to net present value	(1,257)
Net unconditional promises to give	\$ 18,993

5. INVESTMENTS

Investments are stated at fair value and consist of the following at December 31, 2020:

Cash and money market funds	\$ 1,114,864
Equity mutual funds	15,032,484
Debt mutual funds	4,473,339
Hedge funds	 2,240,898
	 _
Total investments	\$ 22,861,585

Year Ended December 31, 2020

5. INVESTMENTS (Contd)

The following summarizes the investment return and its classification in the statement of activities. Investment earnings include revenues from cash and money market funds, equity mutual funds, debt mutual funds and hedge funds.

	Without Donor Restrictions	With Donor Restrictions	Total
Realized investment earnings Net unrealized gains on	\$ 83,218	\$ 247,853	\$ 331,071
investments	409,861	1,310,241	1,720,102
Total	\$ 493,079	\$ 1,558,094	\$ 2,051,173

The Foundation's investments are diversified in a variety of equity mutual funds, debt mutual funds and hedge funds. However, the Foundation's investments are subject to market fluctuations which could dramatically affect the fair value of these assets. The Foundation's investments are held by third-party custodians and are subject to custodial risk.

6. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consist of the following at December 31, 2020:

Subject to expenditure for specified purposes:

Restricted for capital projects Non-endowment accounts: Restricted for scholarships and program activities Restricted for capital projects Sub-total Endowment funds restricted in perpetuity 79,709 79,70	Endowment accounts:	
Non-endowment accounts: Restricted for scholarships and program activities Restricted for capital projects Sub-total Endowment funds restricted in perpetuity 2,448,283 500,000 7,308,477 13,449,603	Restricted for scholarships and program activities	\$ 4,280,485
Restricted for scholarships and program activities Restricted for capital projects Sub-total Endowment funds restricted in perpetuity 2,448,283 500,000 7,308,477 13,449,603	Restricted for capital projects	79,709
Restricted for capital projects 500,000 Sub-total 7,308,477 Endowment funds restricted in perpetuity 13,449,603	Non-endowment accounts:	
Sub-total 7,308,477 Endowment funds restricted in perpetuity 13,449,603	Restricted for scholarships and program activities	2,448,283
Endowment funds restricted in perpetuity 13,449,603	Restricted for capital projects	500,000
Endowment funds restricted in perpetuity 13,449,603		
	Sub-total	7,308,477
Total \$ 20.758.080	Endowment funds restricted in perpetuity	13,449,603
Total \$ 20.758.080	m - 1	Φ 20 770 000
+ 20,720,000	Total	\$ 20,758,080

During the year ended December 31, 2020, \$1,026,038 was released from restricted net assets because purpose restrictions were satisfied.

7. ENDOWMENT FUNDS

Endowment funds activity during the year ended December 31, 2020 was as follows:

	Temporarily Restricted	Permanently Restricted	
	Endowments	Endowments	Total
Endowment funds, January 1, 2020	\$ 3,568,206	\$ 13,019,306	\$ 16,587,512
Contributions	120,000	430,297	550,297
Reclassification from temporarily restricted			
non-endowment at donor's request	222,158	-	222,158
Realized investment earnings	247,853	-	247,853
Net unrealized gains on investments	1,310,241	-	1,310,241
Endowments released from restrictions for			
scholarships and program activities	(183,325)	-	(183,325)
Endowments released from restrictions for			
administration fees	(143,791)	-	(143,791)
Endowments reclassified as temporarily			
restricted non-endowments	(192,648)	-	(192,648)
Other reclassifications	(588,500)		(588,500)
Endowment funds, December 31, 2020	\$ 4,360,194	\$ 13,449,603	\$ 17,809,797

8. FAIR VALUE MEASUREMENTS

The Foundation follows the requirements of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 820, Fair Value Measurements and Disclosures. In accordance with FASB ASC 820, the fair value of a financial instrument is the price that would be received to sell an asset or paid to satisfy a liability in an orderly transaction between market participants at the measurement date. Accounting standards establish a framework for measuring fair value and a three level hierarchy for fair value measurements based upon observable and unobservable input valuation techniques. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect significant market assumptions including those made by the reporting entity. The three level hierarchy is summarized as follows:

- Level 1 Quoted prices in active markets for identical securities
- Level 2 Other significant observable inputs (including quoted prices for similar securities, interest rates, credit risk, etc.)
- Level 3 Significant unobservable inputs (including the reporting entity's own assumptions in determining the fair value of investments)

Year Ended December 31, 2020

8. FAIR VALUE MEASUREMENTS (Contd)

Categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The Foundation's investments at December 31, 2020 consist of \$1,114,864 in cash and money market funds, \$15,032,484 in equity mutual funds, \$4,473,339 in debt mutual funds and \$2,240,898 in hedge funds.

The Foundation's investments in equity mutual funds and debt mutual funds are reported at fair value using quoted market prices in active markets for identical securities. This measurement is a Level 1 input which is considered to be the most objective standard for fair value measurement.

The Foundation's investments in the hedge funds are not valued using quoted market prices in active markets and are not redeemable at net asset value in the near term of the measurement date. Therefore, the hedge fund investments are not classified as Level 1 or Level 2.

The hedge fund investments are classified as Level 3. Changes in Level 3 hedge fund investments during 2020 were as follows:

Balance, January 1, 2020	\$	2,169,348
Net unrealized gains on investments		71,550
	Φ.	2 2 4 0 0 0 0
Balance, December 31, 2020	\$	2,240,898

The Foundation's investments in the hedge funds may be redeemed quarterly with advance notice.

9. SUBSEQUENT EVENTS

The Foundation evaluated subsequent events for potential required disclosure through April 16, 2021, which is the date the financial statements were available to be issued.